Scratch building an incident response capability

Adrian Leung

Head of Information Security

8rd March 2017

Secure information Secure Catalyst

Classification: Restricted





Agenda

- 1. Where do we start?
- 2. Our approach
- 3. Raising awareness
- 4. On hindsight
- 5. Where are we now







1. Catalyst Security & Privacy Programme

Security S4. Data S1. Security S2. Security S3. Awareness S5. Information **Foundations** Classification **Policies** & Training **Protection** Governance **B4.Third Party Business** B2. Physical B5. Incident B1. B3. HR Compliance **Process** Security Security Security Management T5. Identity & T3. Threat & Tools & T1. Network T2. Information T4. Monitoring **Vulnerability** Access **Technology** & Reporting security Protection Assessment Management





1. Where do we start?

Starting fresh

We had no

- ☐ Policy, plan or approach
- ☐ In-house IR skills
- ☐ Clear IR roles, responsibilities, nor team
- ☐ Central reporting mechanism
- Monitoring capability
- ☐ Visibility of type and volume of incidents (threat landscape)







1. Where do we start?

Hurdles

Other challenges we face

- Budget
- ☐ Culture and awareness (e.g. reporting an incident)
- ☐ Perception of additional work and value add
- ☐ Lack co-ordinated approach







2. Our approach

Key activities to mature our IR capability

Phase 1

- Understand current state
- Centralise reporting
- Develop IR policy and processes
- Raise awareness through phishing campaigns

Phase 2

- Develop procedures for common incidents
- Define IR team roles and responsibilities
- Upskill colleagues to triage effectively



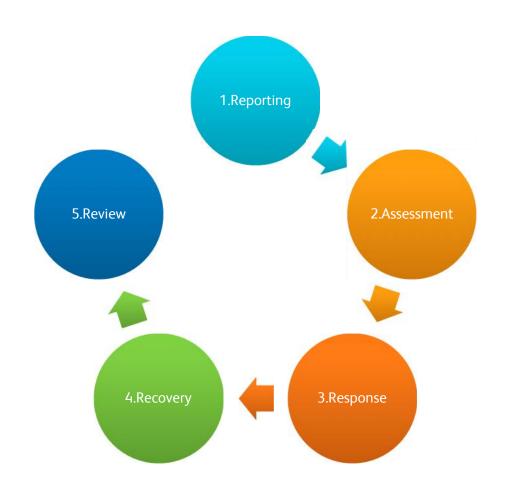
Phase 3

- Appoint incident responder for major incidents
- Train in-house IR team
- Continual scenario development
- Test IR plan





3. Incident management process



"A security incident is made up of one or more unwanted or unexpected security events that could very likely compromise the security of information and weaken or impair business operations." ISO 27001





3. Incident management process

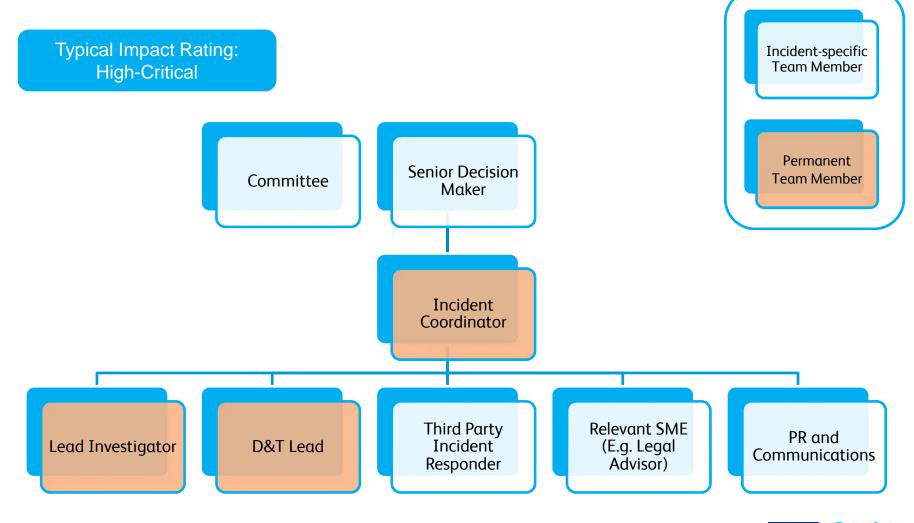
Severity ratings

- Critical
- High
- Medium
- Low
- Negligible





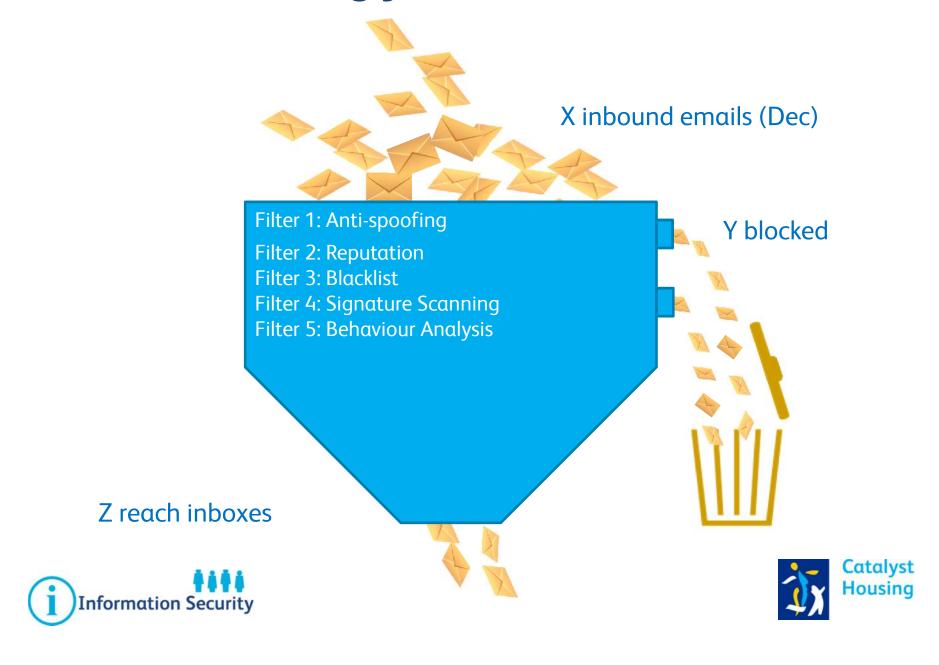
3. Incident response team





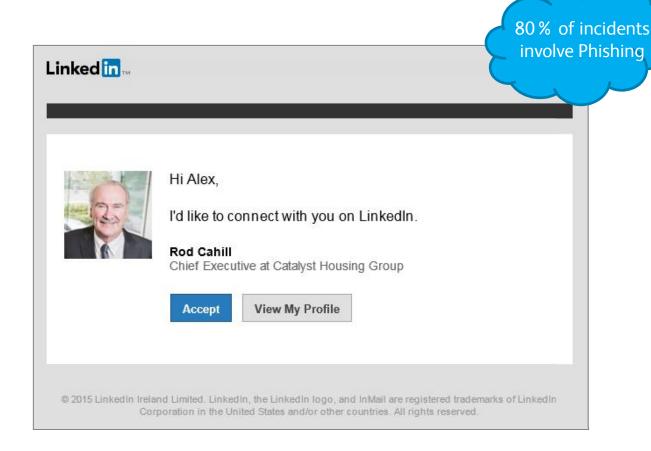


4. Understanding your threats



4. Raising awareness - Gone Phishing

Gone Phishing – "Connect" with the CEO









4. Raising awareness – Gone Phishing



Thu 30/06/2016 12:02

Brite Events <events@briteevents.com>

Your Tickets for the 2016 Housing Innovation Awards

To Adrian Leung





If there are problems with how this message is displayed, click here to view it in a web browser.



Housing Innovation 2016 - Download your tickets now

Dear Adrian,

The countdown is on for the UK's most anticipated housing event.

You have been allocated tickets because Catalyst housing have been nominated to receive an award. You must download and print your tickets before the 20th of July.

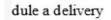
With only a few weeks to go, don't miss your opportunity to join colleagues from Catalyst Housing and other housing professionals from across the UK.

A complimentary three course dinner is included in the evening, view the menu here.

Find out who else is attending and book a time to network at one of our round table sessions.

Classification: Restricted

@ 2015 LinkedIn Ire





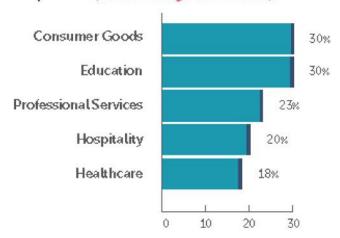


4. Raising awareness - Gone Phishing

How Do Different Industries Perform?

For this section, we looked at the three most used template categories (Corporate, Consumer, and Commercial) and used our data to see which industries fell above the average click rates.

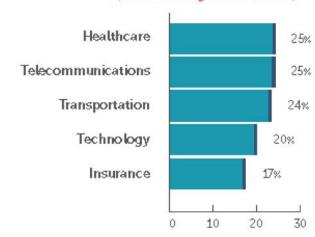
Corporate (15% average click rate)



Corporate Emails

These types of emails look like official corporate communications. Examples include full mailbox notifications, spam quarantines, benefits enrollment messages, invoices, and confidential HR documents.

Commercial (15% average click rate)



Commercial Emails

These are business-related emails that are not organizationspecific. Sample topics include shipping confirmations, wire transfer requests, insurance notifications, and auto insurance renewal.

Source: State of the Phish 2017, Wombat Security





4. Raising awareness – ABCs







5. On hindsight

Things easily forgotten along the way



Communicate the incident response process and procedures.



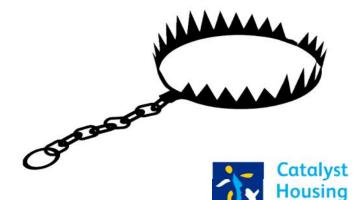
Test the process regularly with scenarios.

Key IR elements:

- IR Checklist
- Centralised reporting and information logging



Keep stakeholders informed during an incident.





Classification: Restricted

5. Where are we now?

Achievements



More resilient to social engineering attacks.

Colleagues are no longer the "weak link".



More and more incidents are being reported.

This helps us focus our resources and attention.



Our information is better protected as we continuously improve from each incident.



We have clear guidance to follow when we do come under attack.

This helps us sleep at night.







Housing Security and Privacy Forum in







Forum objectives

A friendly platform to:

- Share and exchange knowledge and good practice
- Discuss common challenges
- Keep abreast of developments in sector
- Collaborate & pool resources -> Value for Money

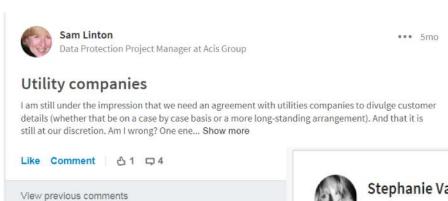
Classification: Restricted

- Develop guidance and standards
- Raise maturity level in sector





LinkedIn Forum





••• 1mo

Jacquie Elliott Hi Sam, The Information Commissioner's covers disclosing personal data to utilities companies. Th condition in 6(1) is met - ie, legitimate interests of the utili

Like & 1

Preparing for General Data Protection Regulations (GDPR) within the Housing Sector

Thank you so much to everyone who attended the GDPR event yesterday. We were really fortunate to have had industry experts who stayed with us all day giving presentations and facilitating the afternoon sessions of round tables. It was great to mee... Show more

Housing sector forum individual rights slides - 20170131

Slideshare uses cookies to improve functionality and performance, and to provide you with relevant advertising. If you continue browsing the site, you agree to the use of cookies on this



Housing Security and Privacy Forum

Classification: Restricted





















Knightstone













Circle Housing





















Thank you!



Want to get in touch?

Marian.Leung@chg.org.uk



