We are..

Paul Dudley

Business Systems Manager

Adam Lawrence

Senior Business Systems Specialist

Danny Rushton

Infrastructure Manager

Jake Thorpe

Apprentice/Trainee Developer

The Wrekin Housing Trust

Our problem

Though we have had many past successes!





Attracting the right calibre of candidates to fill vacant ICT positions had become increasingly fraught....

.. often yielding just tumbleweed or pretenders!





A few observations...



the recruitment of 'seasoned practitioners' is ever fraught

Overblown self-assessment



No real referencing in the modern litigious age, "you pays your money you makes your choice!"



Agencies: looks easier, but is it really?



Finders fee 18-20% + VAT ... maybe £8,600+ but still "you pays your money you makes your choice!" ...

... still you need to scrutinise, test, and assess them ...

... and if you're lucky you'll have something suitable left after frightening off or deselecting through this process



Agencies – our experience



Marketing message is safe pair of hands, providing choice and 'carefully selected candidates'

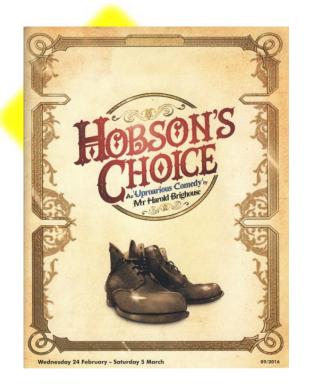
Truth is there is no (meaningful) consumer protection 'Caveat Emptor' fully applies ...



We Don't Make Mistakes
We Do Variations

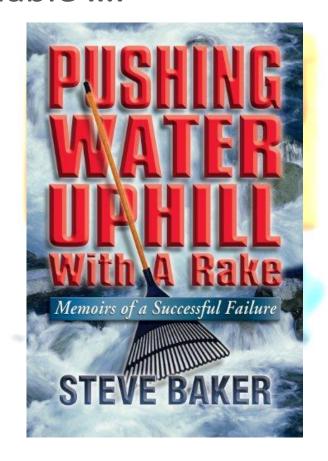
... "We don't make em" retort when found to have been supplied a dud!

The best of the rest

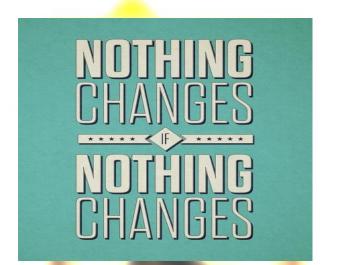


Poor range of choice encourages you to pick the best available

... if so, select in haste "performance manage" at leisure!



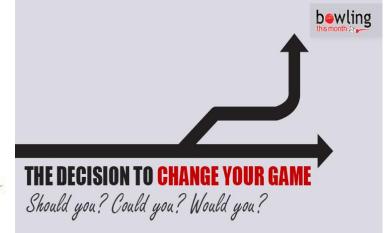
We knew we had to change the game..



Management Insanity: persisting with the same losing team tactics and expecting a win

We needed to come at the problem from a completely different angle

Grow Your own!



Fruitless as it had become

In principle recruiting for accomplished talent is a RELATIVELY easy game, because



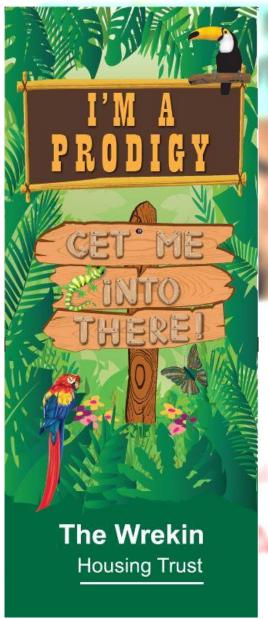
Observing and noting existing already developed talent **EASY**

Identifying latent talent and potential

ADAM: Still Got to reach them



You've still got to reach them ...



Stand at the annual Telford Apprenticeship Show 2015

THE APPRENTICESHIP SHOW

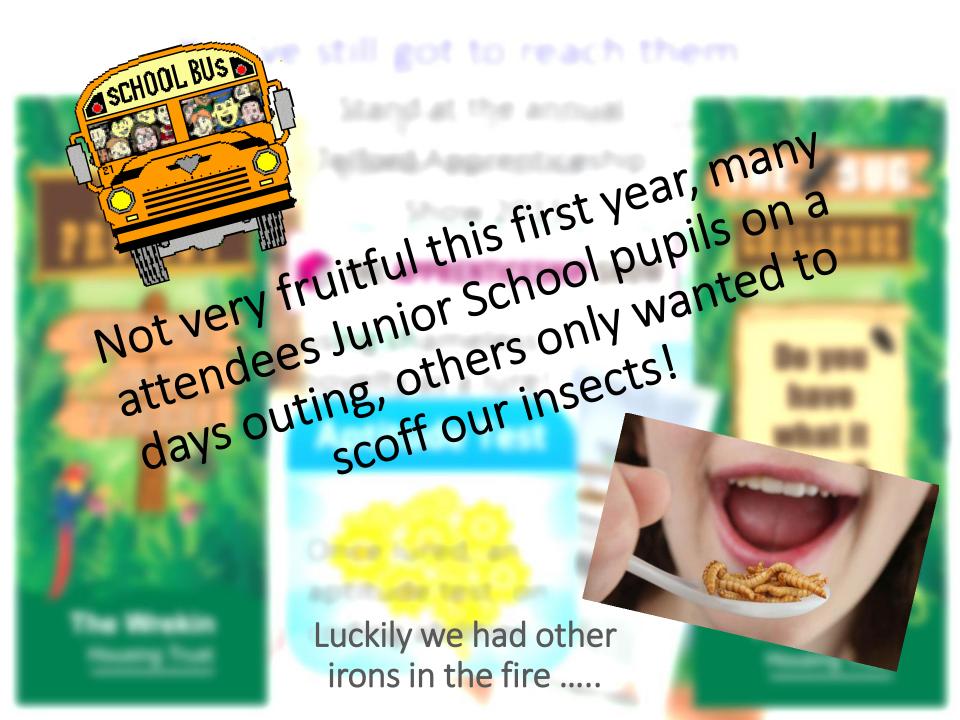
using shameless novelty as a lure!

Aptitude Test

Once lured, an aptitude test, on coding abilities



Ate all our bugs



You've still got to reach them ...



... had also sought contact with local schools career leads – mixed response

Their focus was large local employers ...

With persistence though
Thomas Telford school obliged



You've still got to reach them ...

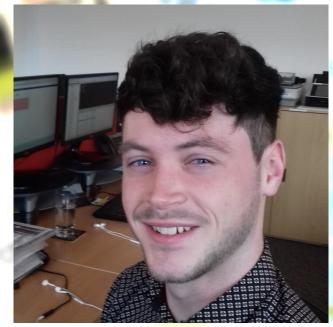


Put up a poster, attracting 4 expressions of interest...



...called us over to sit and pitch to them then interview individually

Struck Gold!..



Buy one let one free

Optimist:
Someone who
figures that taking a
step backward after
taking a step forward
is not a disaster,
it's a cha-cha.

Robert Brault

You lose two people....

The one that the apprentice came in to replace ...

...and the person stepping up to build their skills ...



... full on for a good

three months,

gradually moves from personal trainer to coaching role.....



A year on we needed another



Natural turnover

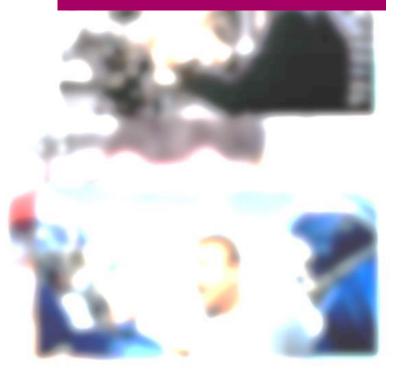
coped until Apprenticeship Show came round again ...

THE APPRENTICESHIP SHOW

Think you know about Apprenticeships? **Think again!**

Thursday 17 March 2016
Telford International Centre, 10am - 7.30pm

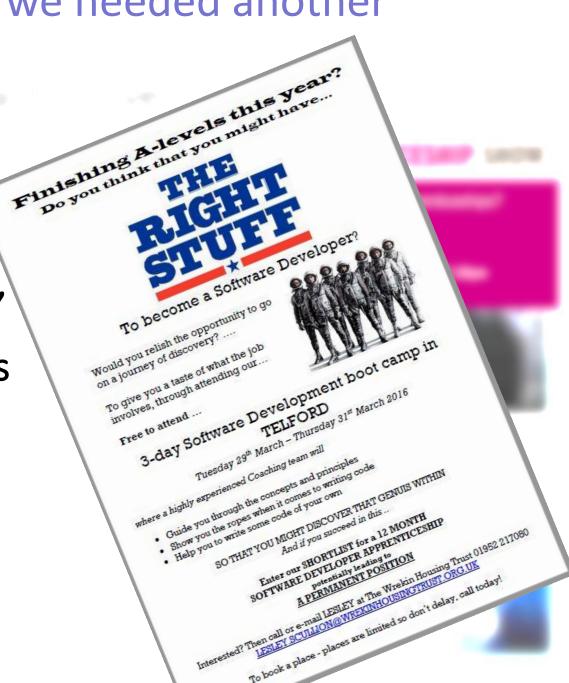




A year on we needed another

Invented 'Boot Camp'
Poster sent to schools
and promoted at
Apprenticeship Show

Boot camp @ easter





Boot Camp

Ran over Easter school break - 8 places filled by youngsters we had tested out at a much more fruitful Apprenticeship Show (*)

(*) Including 2 of our trades operatives kids!

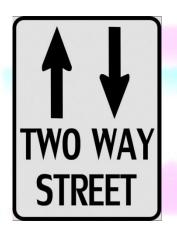
Provided a more meaningful assessment of aptitude and attitude Chalk and talk and hands-on challenges



Designed to be fun - Daily 'star baker' and instant prizes!

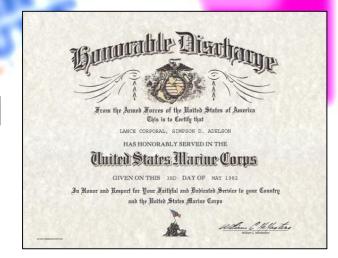


Boot Camp



Genuine 2-way street – some desertion due to outbreaks of unusual diseases, unfortunate events!

We should have made it clearer that it was OK to have discovered that this line of work wasn't for them



Kept them well fed and watered in appreciation of them giving up their valuable holiday time for us

Boot Camp

Observers in the room as important

as the course tutor's assessment;

Soft skills, willingness to assist others, giving and sharing



final day, sat down individually with each candidate, told them the good or bad news:



Good news: You've made the shortlist of three to take forward to the next stage



Bad news: You've reached the end of the road, have a goody bag (*)

(*) everyone got one!

2nd stage assessment - Work Placement



We get to know the candidates better

Introduce them to the real work environment..



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"Positive attitude is defined as the way you dedicate yourself to the way you think.

The definition for a negative attitude is exactly the same."

~Jeffrey Gitomer

see how confident they are..'



... get a much better insight on their behaviours and attitude

2nd stage assessment - Work Placement



Needed to wait until A-Levels completed and Schools/Colleges out!

Fed, watered and paid daily "expenses allowance" by way of showing our appreciation for their continued participation



Remember we said it's a two way street?!



We struck gold again ... Conner had a very successful first year!

Sat him down, praised him, advised him that he was 100% cert. to move to 2nd year trainee

Performance

Then the bombshell!



Remember we said it's a two way street?!

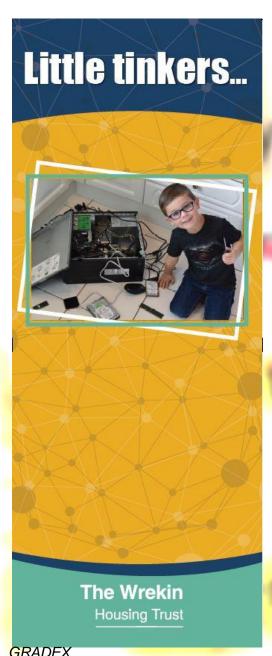
"I've enjoyed it, but my heart lies elsewhere.."

"I'm going back to college, to become a Rock Producer!!"

DANNY: Little Tinkers



Back to the drawing board!...





An apprenticeship at The Wrekin Housing Trust.

Train to be an expert in PCs, servers and networks.

Step forward and take the challenge!

Secure a place on our two day Easter ICT boot camp!

> The Wrekin Housing Trust



This time looking towards our Infrastructure team

The Wrekin Housing Trust



Fished some new waters ...

Made a successful contact with a local University





Volunteered ourselves to assist their judging process for ICT Graduate projects ...

...getting to meet Graduates about to enter the job market.

one who came along for an initial interview...



A few changes to the process...

The Apprenticeship Show
"Find the bug challenge"
became the
"Fix the PC challenge"





Invited over and met with the top performers individually, identified those to go forward to 'Boot Camp'

Completely new 3-day 'Boot Camp' assessment course tailored to this role created by new course tutor ...



A few changes to the process...

we made it clearer that the event was intended to be a two-way voyage of discovery





A couple left with their heads held high having established that it wasn't for them

.. From which .. Daniel!



A very good idea...

During a meeting with the organisers of the Apprenticeship Show





They advised a good tactic was to engage with and secure talent before they came on the job market

Liam also started with us whilst completing his A-Level studies with the full co-operation of his school He is our first "Heir Apparent" (more later)

One step at a time ...

We extend our commitment as we see the aptitude and attitudes we need, and make clear at the outset...



12

Initial 12 month Apprenticeship, probation rule applies as per permanent positions months

Progresses into 2nd year entirely dependant on satisfactory first year

Permanent position thereafter subject to the need being there

Coaching and mentoring inputs...

Very High in relation to Development role; language, technique, process knowledge, on-going refinement....





Infrastructure role inputs high, but can back off much more to published resources

Nurturing is demanding but also correspondingly rewarding



Wider pastoral role ...

Are you getting your sleep young man?





Take some of these, they may assist your sick record

This should also assist your timekeeping ...

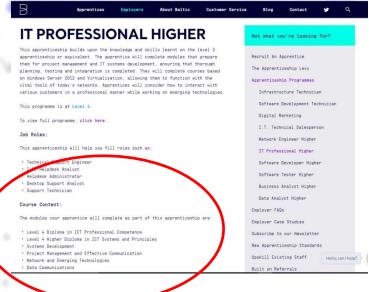


Apprentice Levy? ...

Nothing out there that even gets close to meeting our needs

The modules your apprentice will complete as part of this apprenticeship are:

- Level 4 Diploma in ICT Professional Competence
- Level 4 Higher Diploma in ICT Systems and Principles
- · Systems Development
- · Project Management and Effective Communication
- · Network and Emerging Technologies
- · Data Communications



The "market" in its eagerness to respond has come up with generalised IT skills courses

We get to the heart of the matter immediately and so instil the skills we need ASAP

Bottom fed succession plan! ...

All but one take-on has been in resp<mark>onse</mark> to a leaver

To address ALL future recruitment needs in this way, we need;





Strong succession capability - developing individuals with potential to succeed to the job above them and ...

... for both disciplines...

... not letting the source of the river run dry ..

THE APPRENTICESHIP SHOW

Think you know about Apprenticeships?

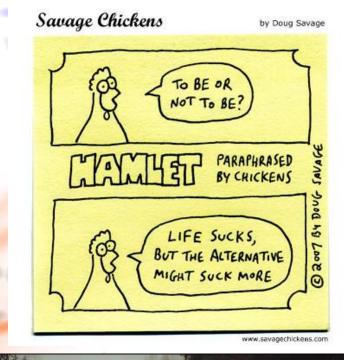
Think again!

Thursday 8 March 2018

Telford International Centre, 12noon - 7.30pm Last entry 7pm

and even with all this

Still, "the slings and arrow of outrageous fortune"!





How's it going for you Jake?



